Common Themes from the Faculty and Staff Academic Plan Listening Sessions

Relative to Courses and Course Schedule

- 1. Modality and POT choices too limited by campus; evening/weekend; program; POT coordination
- 2. Too much competition among campuses for courses/modalities
- 3. Some courses could be contextualized, e.g., ENG 1010 with some majors
- 4. Require "My Online Readiness Experience"/online assessment for students taking online courses
- 5. Don't predetermine online offerings; let student choice determine availability
- 6. DB 50 good option for some courses with lab requirements
- 7. Improve the quality of online teaching
- 8. Better prepare faculty for online teaching, and deans for online course eval.
- 9. Periodic evaluation of quality/effectiveness of online pedagogy
- 10. Use research findings to help determine course caps

Relative to programs

- 11. Need consistent (college-wide) and automated/quicker processes
- 12. Better transition support for students moving from one program to another
- 13. Better summer course offerings for students changing programs
- 14. Some programs/areas need updated technology

Relative to faculty

- 15. Processes for determining FT positions and PT hiring are not working
- 16. Not enough FT faculty in some disciplines: for teaching; for curriculum development and program review
- 17. Not enough support for PT faculty

Relative to student support

- 18. Program-specific orientation; dedicated support team for some programs; expand onboarding/advising
- 19. Some students need support "network": child care, food pantry, transportation, mental health, etc.
- 20. Provide same support to evening/weekend students as day students
- 21. Campus-to-campus bus service
- 22. Increase hours/availability/subjects of tutoring and testing centers; allow all placement testing at TC
- 23. Discipline-specific advising; mandatory advising for student repeating a course
- 24. Better coordination of clinical sites for campus of courses and transportation needs.

Other

- 25. Fiscal responsibility for poorly performing assets, e.g., BC, CCW
- 26. Increase articulation agreements and advertise
- 27. President's goals should align with Tri-C mission
- 28. Need to know Schools structure to determine course offerings
- 29. Reduce number of POT-modality choices; add clarity
- 30. Accelerated degrees and certificates; expand cohort model

Academic Master Plan Listening Sessions

Responses with Priority Ratings

Feedback on curriculum, course offerings, or degrees/certificates in your department.

School of Liberal Arts and Sciences			
Response Item	#1 Priority	#2 Priority	Theme
Upper-level/sophomore courses greatly damaged by Financial Aid & OT 36/TAG		2	
Can elective course options within degree programs be more expansive		1	1
Broader impact of the coursesinter-disciplinary approach.		2	
Allow students to choose PSY major	1		
Discipline vs modality> per student success> ensuring academic integrity across the			
discipline.		4	
Processes we use to determine full time faculty positions is not working.	6	2	15
Presidential goals? Shouldn't they match college mission goals?	5	1	27
More robust dev ed course offerings (English)	1		
Contextualized courses. E,g,m ENG 1010 collaborating with BIO 1050	5	3	3
Reduce number of modalities offeredcreates confusion	1	1	29
Incorporate course information/summary into Banner	1	5	
Less frequent math changes		1	
Add math anxiety management strategies into co-reqs.	1		
Common textbooks across campuses	1	5	
Online pedagogical instruction evaluation (quality); continuation of RSI, ACUE, etc.;			
administrative oversight	6	3	9
Shorter parts of term pathways in combo with longer parts of term: A/B pairing; longer			
parts of term	1		1,29
Increase collaboration between discipline coordinators. Ex. Science and nursing faculty	1	1	
Increase coordination and collaboration between program directors and core			
curriculum decisions/coordination. Schedules that are college-wide; need to empower		2	1
Not enough full-time/tenure track faculty in some disciplines, e.g., Anthro, Human			
Evolution and online AA	19	2	16
Social Comm/Faculty, student and accessibilty services		1	19
CCP Program orientation	1	2	18

School of Nursing and Health Careers			
Response Item	#1 Priority	#2 Priority	Theme
How can we leverage evening or part-time hours for studentsincluding offering the			
same supports as day students have access to; add at more campusesrequires staff.	3	4	20
Is there a way to collaborate with other programs/clinical partners to increase lab			
space/availability.		1	
Lack of college preparedness by incoming students.		2	18
Lack of support for adjuncts and additional faculty. Continual changes in Math.		11	17
Missing: extend class offerings to early AM and more evening.	1		1
Works ; Accreditation requirements dictate almost all curricular issues and they keep			
expanding.		1	
Doesn't Work:			
College processesinconsistencies.	2	2	11
Pre-nursing/health careers "orientation not program specific (missing)	2		18
Need to review some programs' prereq repeat policies.		1	

School of Business, Legal Professions and Hospitality			
Response Item	#1 Priority	#2 Priority	Theme
Need structure of School Model to detrmine offerings	10	1	28
Need to make data-based scheduling decisions		2	1
Post graduate programs/offering		1	
Work force to credit		4	
Too much campus competition for course offerings & modalities	6		2
Consistency of awarding stacked credentials and/or awarding if completed & earned.			
Need to be automated proces (it happens sometimes, not always)		12	11

School of Advanced Manufacturing, Engineering and Computer Science			
Response Item	#1 Priority	#2 Priority	Theme
Doesn't work:			
Math requirements	1	6	
Limited course availability (offered only 1/year)students stuck in pipeline	2		1
Counselors lack of understanding of technical programs	1		18
Lack of tutoring for technical programs		2	23
Missing:			
Need weekend college programs	1		1
Peer tutoring		1	22
Campus-to-campus bus service	5	6	21
New programs credit/non-credit:			
Semi-conductor certification/tech		2	
5G/Fiber optic/Tower tech cert, 2 & 4 degree		1	

School of Creative Arts			
Response Item	#1 Priority	#2 Priority	Theme
Clarifying who is in charge of curriculum development and review when we don't have			
an existing full-time faculty member in degree programs.	3	2	16
Arts Entrepreneurship Office.	3		
Innovation hub student-student ???	1		
Department chairs for program managers in the Arts	1		

How we can improve course offerings to meet students' needs in regard to the academic schedule?

School of Liberal Arts and Sciences			
Response Item	#1 Priority	#2 Priority	Theme
Avoid part-of-term pile up at end. Idea: start 12 week term on day 1 of full term and			
end early,	1	2	1
Having designated programs, e.g., PSY		2	
Lack of data for student needs.	2		19
Not one college when it comes to course offerings and scheduling need coordination			
beyond specific disciplines		5	1
Contextual math courses	1		3
We need to data mine student academic plans to build course schedules.	1		
We need to educate students on different parts of term (time commitments, etc.)		1	
Expedite CADRE processes to empower impactful/urgent/just-in-time changes based on			
current enrollment trends; possible normal path and an urgent path		5	11
Faculty need data on students: how many in a major; modality of choice; which campus ENG 1010 Comp I: cap at 15 research shows most predictive of retention and		1	
graduation [Nicholas & Reimer 2020; Garret et.al. 2017] (caps in general)	7		10

Narrow modality/POT choices: 14 or 16,12,8; OL, BL (50/50 or 75/25), MEET; no 5 week			
in summer	5	2	29
Require faculty teaching online to be well-trained and occasionally observed (train			
deans too)	1	8	7
We need more full-time faculty	5		16
Support for faculty mental health	2		
Do something with the requests on faculty prof. Dev. Plans		1	
More full-time facultydaytime avaiabilty; do more for the college and students than			
teach; instructional quality and innovation	3		16
Too many courses, modalities, parts of term		2	29

School of Nursing and Health Careers			
Response Item	#1 Priority	#2 Priority	Theme
Summer N1230/N1220 courses for failures retention.	12		13
Sequencing/length (8 vs 16 weeks) of courses	1		1
Daytime and evening programs.	1		1
Bottlenecks for lab equipment and clinical space (solving)	2	1	

School of Business, Legal Professions and Hospitality			
Response Item	#1 Priority	#2 Priority	Theme
Cenralization should improve schedule build		2	
Students confused by our schedule, E.g., DB50, etc		3	29
Bump quality of online instruction more training for adjuncts	3		7
Avoid subpar advicetalk to faculty memberMentorships		2	18
Look at historical data and follow the trend in regards to online vs in person. Don't force			
what "we" want; Students first approach. If they want online give it to them and make it			
exceptional	5		5
Feasibility of rolling enrollment where it makes sense. i.e., companies wanting to start a			
groupoutside of our session starts		5	1

School of Advanced Manufacturing, Engineering and Computer Science			
Response Item	#1 Priority	#2 Priority	Theme
DB 50 good balance for equipment-based labs with online lectures. Pure in-seat restricts			
students but need lab equipment ezperience so pure online lacks this.	3	1	6
Use cohort model	1	2	
Weekend availability day/evening	4	2	1

School of Creative Arts			
Response Item	#1 Priority	#2 Priority	Theme
Flexibility in stackable credentials.		1	11
Develop and implement consistent marketing/communication strategies to support new			
delivery model.		1	
Amplify the interdisciplinary opportunities, discussion, forums opportunities, service			
learning projects.		1	
Explore accelerated programs and certificationsmay need additional student financial			
aid.		5	30
Explore cohort programs. How to formalize such programs and cohorts.	1		30
Explore interdisciplinary acceleration immersion.		1	30

Supports and services that students need to be successful?

School of Liberal Arts and Sciences			
Response Item	#1 Priority	#2 Priority	Theme
How do we streamlineacademic needs for our students.		2	11
Need better mental health resources	1	1	19

placement tests to be done at the testing center. 9 1 22 More FT faculty 1 3 16 Discipline-based administration 1 2 2 Food-add food trucks 1 1 99 Mandatory advising for students repeating a course (particularly Dev ED); email touch points during term 5 1 23 Campus-based child care 2 2 199 Therapy animal events 8 1 1 88 Require completion of "Ny Online Readiness Experience" 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4				
More FT faculty Discipline-based administration 1 1 2	Testing Center: increase hours; accessibility; open it up for non-MEET classes; allow al			
Discipline-based administration Food-add food trucks In 19 Mandatory advising for students repeating a course (particularly Dev ED); email touch points during term S 1 23 Campus-based child care Therapy animal events Require completion of "Ny Online Readiness Experience" 4 2 4 Design classrooms with sound considerations. Streamline the hiring processHR Students need mandatory online assessment prior to registering for online courses 1 4 Testing centermake-up testing, proctoring for hybred classes 2 2 2 22 1 Institutional support for students who have declared a concentration/major Student advising by a discipline specific advisor (give faculty service credits) In 2 22 On campus child care A 1 2 2 Improve tri-C website and My Tri-C Space for easier searching Learning communities I 2 2 We need a different online proctoring servic Evening/weekend wayfinding and support-PT cross trained staff. Evening/weekend wayfinding and support-PT cross trained staff. Design classes be made between cmapuses A 2 2 1 More structured onboarding for students (not one time only): scaffolding onboarding; modular onboarding (e.g., 1-5, take what you need, such as 3 and 4) Incorporate oreintation/onboarding/FTE elements into each first year course. Registration, support services, students may only have adjuncts 5 17 Testing center, tutors, writing center: full hours; pay competitive wages (Lorain library pays tutors \$10 more than we do. Target/costco pay more too) 2 2 2 22 Reading specialists on all campuses	placement tests to be done at the testing center.	9	1	22
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modular onboarding (e.g., 1-5, take what you need, such as 3 and 4) Incorporate oreintation/onboarding/FTE elements into each first year course. Registration, support services, student success, etc. Pay adjuncts for office hourssome students may only have adjuncts Testing center, tutors, writing center: full hours; pay competitive wages (Lorain library pays tutors \$10 more than we do. Target/costco pay more too) Reading specialists on all campuses 3 18 2 18 2 18 2 2 2 3 18 17 19				
Incorporate oreintation/onboarding/FTE elements into each first year course. Registration, support services, student success, etc. Pay adjuncts for office hourssome students may only have adjuncts Testing center, tutors, writing center: full hours; pay competitive wages (Lorain library pays tutors \$10 more than we do. Target/costco pay more too) Reading specialists on all campuses 1 19	More structured onboarding for students (not one time only): scaffolding onboarding;			
Incorporate oreintation/onboarding/FTE elements into each first year course. Registration, support services, student success, etc. Pay adjuncts for office hourssome students may only have adjuncts Testing center, tutors, writing center: full hours; pay competitive wages (Lorain library pays tutors \$10 more than we do. Target/costco pay more too) Reading specialists on all campuses 1 19	modular onboarding (e.g., 1-5, take what you need, such as 3 and 4)		3	18
Pay adjuncts for office hourssome students may only have adjuncts Testing center, tutors, writing center: full hours; pay competitive wages (Lorain library pays tutors \$10 more than we do. Target/costco pay more too) Reading specialists on all campuses 5 17 22 21 19				
Pay adjuncts for office hourssome students may only have adjuncts Testing center, tutors, writing center: full hours; pay competitive wages (Lorain library pays tutors \$10 more than we do. Target/costco pay more too) Reading specialists on all campuses 5 17 22 21 19	Registration, support services, student success, etc.		2	18
Testing center, tutors, writing center: full hours; pay competitive wages (Lorain library pays tutors \$10 more than we do. Target/costco pay more too) Reading specialists on all campuses 2 2 2 22 1 19			5	17
pays tutors \$10 more than we do. Target/costco pay more too) Reading specialists on all campuses 2 2 2 22 1 19	· · · · · ·			
Reading specialists on all campuses 1 19		2	2	22
Financial restraint/respond to badly performing investments/resources CCW, BUC 7 6 25				
	Financial restraint/respond to badly performing investments/resources CCW, BUC	7	6	25

School of Nursing and Health Careers			
Response Item	#1 Priority	#2 Priority	Theme
Warm handoff: when a student is unsuccessful in one program, easily transition into			
another program	6	2	12
Dedicated support teams: advisors and recruiters; counseling, resource personel			
(financial, emotional, etc.)	7	3	18
Consistent support regardless of program size: specialized tutoring, open labs, etc.	1		18
Location of programs and clinical sites (availability): transportation, travel 1 hour to			
get to campus or no transport and bus routes do not align to clinical.	1	7	24
ESL studentssupport for interpretation of medical alnguage.	4	1	19
Nursing-only advisors	3	1	18
recruiter for nursing adjuncts.		5	17
Pathways into other health professions when unsuccessful in nursing.	7	1	12
ESL support with medical terminology.		7	19
Non-traditional students need childcare, food pantry, disability services, extended			
library, tutoring.	6		19
Test-taking strategy workshop prior to start of program. Maybe in 1000.	1	6	19

Support for ESL students: don't qualify for SAS; difficulty understanding concepts and			
test questions (not for lack of ability).	4	8	19
Increased social and emotional support for students.	7	3	19
Counselors dedicated to specific schools.	1	2	18
Improved health requirement and background check processes (like we used to have0.	11	4	18
Program-specific tutors.	1	1	22
Coordination between programs and counseling faculty.		2	

School of Business, Legal Professions and Hospitality			
Response Item	#1 Priority	#2 Priority	Theme
Need campus bus loop		1	21
Better socialization/info re. school model		3	
Support systems do not work. Not customized	1	1	19
Adjunct hiring process painful and too long	5		15
Want academic advising by faculty	5		18
Articulation agreements: expand and advertise; it's a marketing tool; It's good for Tri-C,			
students and 4-year institutions	3	4	26
Consistent guidance throughout entire time at Tri-C for every program. If there is a			
program director or manager that should be the point person for academic advising.			
Counselors cannot know everything about every department	9		18
Consistency among departments/campuses who service students.		4	

School of Advanced Manufacturing, Engineering and Computer Science			
Response Item	#1 Priority	#2 Priority	Theme
Tutoring for technical majors		1	22
Counselors lacking tech major knowledge should send students to coordinator of the			
major	5	1	18
Increase full-time facutly		4	16
No tutoring options for tech courses	4	1	22
No services in off options (evening/weekend)	1	3	20
Need budget for maintaining equipment	2		14
Need more staff to support employer needs to place/service students (in-demand			
industry pathways cannot be satisfied because the College is not supporting the in-			
demand programs)	6		1

School of Creative Arts			
Response Item	#1 Priority	#2 Priority	Theme
Dedicated studio space and facilities for fine film and media arts.	1	1	14
Proximity matters for interdisciplinary.		1	
Full time lab technicians for equipment and studio based majors.	1	1	
Updated studios with technology.	5	1	14
Exhibition and gallery spaces both on campus and in the community with curation staff.		3	
Dedicated Arts School advisor.	4	2	18

	A
1	Academic Master Plan Listening Session
2	Responses with NO Priority Ratings
3	
	Feedback on curriculum, course offerings, or
4	degrees/certificates in your department.
	degrees/certificates in your department.
5	School of Liberal Arts and Sciences
6	
_	Potential programs: genetic geneology; integrate AI into courses; associate's degree for
7	psychiatric technicians
8	Do not allow non-transferable courses
9	Reduce number of parts of term
10	Over saturation: choices for POT; 2000 level courses
11	Cafeteria style self service model
12	Confused cloass offerings; flexible but have structure
13	History and mission of community college25%/59% AAC model; 75% part-time, working more
14	Discovery (self) vs community approach
15	Linking courses to majors/programs (currently seen as stand alones.
16	Gap in advising, mentoring. Have faculty play a larger role, reduce faculty lo
17	Student culture
18	
19	School of Nursing and Health Careers
	8-week courses: How do you reduce or tailor material to meet this part of term with(out?)
20	added credit hours but zero content.
21	Summer course offerings
22	RN>LPN same number of semesters as generic track students.
23	Start of program sequence veries by tractis it inequitable.
24	Stackable nursing curriculum is working
25	Not enough clinical hours in many nursing courses.
26	Works: cohorts in health care.
27	somewhat works: accelerated programs OK for specific courses or topicsdifficult for overall
28	Works:
29	Information sessions
30	Clear program admission requirements
31	Relationships between counselors and program directors.
32	Doesn't Work:
33	Need for standardized patients and tutors program specific (missing)
34	No TOEFL
35	
36	School of Business, Legal Professions and Hospitality
37	Missing competency based course
38	Stackable works
39	8-week advantage

	A
40	
41	School of Advanced Manufacturing, Engineering and Computer Science
42	Works:
43	Courses with internships or co-ops
44	Online courses with scheduled meetings
45	Blended courses
46	Labs with current industry equipment
47	Missing:
48	Coordination between campuses re. course schedules
49	New programs credit/non-credit:
50	Electric Vehicle battery industry/charging stations/techniciansdert/degree, credit/non-credit
51	Utility tech programElec. Linemen & underground
52	Diesel tech
53	Solor energy
54	
55	School of Creative Arts
56	A roadblock for any program's growth or being awesome is if there are no tenure track/full-time
57	
58	in regard to the academic schedule?
59	in regard to the academic schedule:
	School of Liberal Arts and Sciences
59	
59 60	School of Liberal Arts and Sciences
59 60 61	School of Liberal Arts and Sciences Too many options can create confusion for students
59 60 61 62	School of Liberal Arts and Sciences Too many options can create confusion for students Match learning with courses/parts-of-term + modality. E.g., ESL Multiple parts of term are ???? Students not coming from pedagogical design Tri-C app to populate calendars
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	A
81	School of Advanced Manufacturing, Engineering and Computer Science
82	Cohort and flex time for changing cohort groups (not same needs every semester)
83	What is the modality? Prefer Meet/hybred option.
84	Facility/Equipment
85	
86	School of Creative Arts
87	The hybred model is working.
88	
89	Supports and services that students need to be successful?
90	
91	School of Liberal Arts and Sciences
92	IEP to SASstreamline process
93	Need child care for studentsincrease enrollment/FTE
94	Student mentor for Dev Ed students; email touch points during term.
95	Reduce restrictions on hiring student workers.
96	Hire excellent faculty
97	Embedded tutors, reading support
98	Split academic and service supportssome students only take advantage of one or the other
99	More tutoring in general
100	Supplemental Instruction
101	Update social media communication methods (no longer email or text)
102	Additional testing, tutoring, ???? Services
103	Programming to encourage students being on campus
104	Informing students about value
105	
106	School of Nursing and Health Careers
107	Clear expectations: consistently communicated course to course; orientation.
108	Need more tutorscourse or topic specific, e.g. Med Term.
109	What worksmandatory.
110	
111	School of Business, Legal Professions and Hospitality
112	Expanded tutoring and support services hours
113	Mentors works
114	
115	School of Advanced Manufacturing, Engineering and Computer Science
116	No food options
117	Extend FAFSA resources
118	
119	School of Creative Arts
120	Support by major.
121	Dedicated dance studios.